## How a Tier 1 Automotive Supplier Reduced Burnout and Regained Control of Their Maintenance Operations



## The Challenge: Too Many Fires & Too Few Technicians

This Tier 1 automotive supplier operates three shifts daily, often including weekends to recover lost production. Each shift should be supported by two automation technicians but high turnover driven by burnout had reduced the team from six to just two. With weekend work and late-night breakdowns becoming routine, the remaining staff was stretched to the limit.

To make matters worse, pandemic-era supply issues had forced the plant to adopt a patchwork of PLCs, robots, barcode scanners, and conveyor components—many of which required brand-specific training and troubleshooting procedures. Equipment ranged from Allen-Bradley PLCs to Keyence barcode scanners and Mitsubishi-controlled robots.

And with four unfilled engineering roles, no one had time for root cause analysis or proper documentation. It was all reactive, all the time.



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Overtime Hours per Week	35 - 40 hours	5-10 hours	
Emergency Calls per Month	12 - 15	2-3	
Downtime Events per Month	18 - 20	5-7	
Average Time to Resolve Issue	2+ hours	<30 mins	
Documentation Availability	Minimal	Extensive, step by step	

## The Blue Ridge Advantage: Shift Coverage, Documentation, and Long-Term Planning

To stabilize operations, Blue Ridge deployed experienced automation technicians for second and third shifts within a single business day. These techs didn't just fill gaps—they made an impact. During downtime, they created documentation tailored to the facility's equipment—like how to reset a barcode scanner using AutoID Network Navigator, safely adjust focus/matching levels, or restore IP connections after a duplicate address error.



Step-by-step reset instructions were created for Keyence barcode scanners using AutoID Network Navigator, including restoring IP settings after a duplication fault. They also built step-by-step guides for troubleshooting robot stoppages and conveyor faults. For example, when a pallet was stuck at a camera station, Blue Ridge techs referenced and refined PLC code interactions in the Seat Assembly Daifuku Line A logic, toggling the correct values to release the pallet without risking a crash. Similarly, they mapped out sequences to safely reset LH and RH cells in a pack line using both PLC programs and pendant-based digital outputs.

Cell.RH.Cmd.Reset Cell.RH.Cmd.Reset Cell.RH.Stat.Running Rbt.WLD1.in.DO40_W1_At_Home Rbt.WLD1 in.DO41_W2_At_ 	t_Home Rbt.WLD1.In.DO42_W3_At_Home
Rbt.WLD1 In DO43_C_At_LH	
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Rbt. WLD1.In.D082_W1_Welding_RH Rbt. WLD1.In.D092_W2_Welding_RH Rbt. WLD1.In.D0102_W3_Welding_RH Robot.TF1.	Cmd.To_RH_PickUp
Rite WI D1 In D06. Bit WI D1 In D06. TP. Enabled	202
	Dest SEQ.RH.In.R.Step

To prevent collision at the camera station, Blue Ridge techs placed the robot in teach mode and safely modified PLC code in Seat Assembly Daifuku Line A to release the pallet.

On another shift, a faulty outbound ASRS module halted pallet movement. A Blue Ridge technician diagnosed the issue, verified power to the IP module, and replaced the card using precise steps for reconnecting and configuring network settings. Their ability to jump across systems—from Mitsubishi robots to ConveyLinx Ai2 cards configured in EasyRoll—gave the customer peace of mind and reduced technician stress. Diagnosing and replacing ASRS IP modules was streamlined with a documented checklist and visual guide—saving hours of downtime.



## The Results: Improved Retention, Reduced Overtime, and a Plan to Move Forward

Blue Ridge's involvement stabilized day-to-day operations and gave leadership room to plan ahead. The BRA service director proposed a new 2-3-2 shift model, using six BRA technicians and two internal staff to deliver 24/7 coverage while reducing overtime. This rotation restored work-life balance, boosted morale, and made the job more attractive for new hires.

Meanwhile, Blue Ridge technicians continued to train on the equipment in use—Fanuc, Keyence, Mitsubishi, Allen-Bradley—and produced internal guides based on real production scenarios. As the internal team grew, BRA transitioned responsibility back, helping onboard new hires and scaling their support down while maintaining high availability for critical events.

Today, this supplier is moving away from burnout culture and toward sustainable, proactive maintenance—with Blue Ridge as a trusted partner.

Struggling with burnout, staffing shortages, or reactive maintenance cycles?

Talk to Blue Ridge Automation to build a support system that works — for your people and your production goals.



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